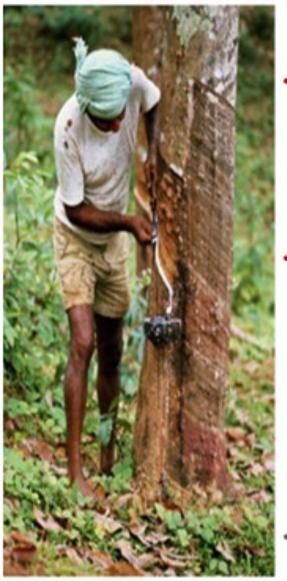


Guayule, a climate appropriate crop for the desert southwestern US, as a source of domestic natural rubber Bridgestone Americas, Inc., Agro Operations



Natural Rubber - The Current Situation



KRIDGESTONE

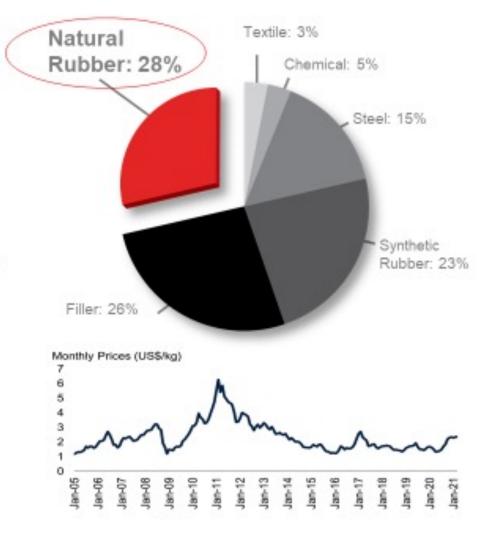
Your Journey, Our Passion

The single most important raw material for tire manufacturing is:

- Biologically single sourced → A single species (Hevea brasiliensis) supplies 100% of NR
 - Clonal mono-cultures
 - ✓ Disease issues (leaf fall disease)
 - ✓ Biodiversity

 Geographically concentrated → 93% of global supply from SE Asia

- Rapidly increasing labor costs
- Competition with low-labor alternative crops (palm oil)
- Climate change risk
- Geo-Political issues / Political instability
- Supply-demand imbalance as China/India demand grows
- A Market Traded commodity subject to speculation and price-volatility



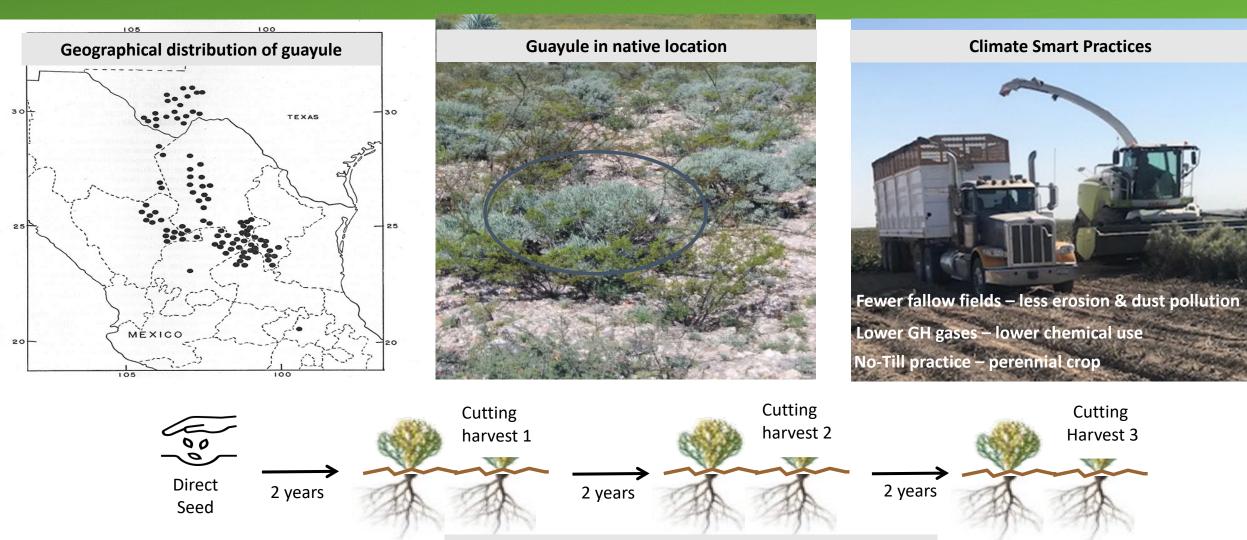
Why Guayule? Desert shrub characteristics = Drought tolerance

Gray leaf color, Dense trichomes, Waxy cuticle layer, Deep tap roots, Perennial shrub

Climate Smart Practices

Cutting

Harvest 3



Guayule commercial growing cycle - No reseeding needed



- Made with guayule natural rubber introduced at the Indy 500 Pit Stop Challenge
- Guayule race tires will make a competition debut as the alternate race tire at the Big Machine Music City Grand Prix in Nashville in August

Indy 500 2022 Debut!

Guayule Firestone Firehawk racing tire



THANK YOU!