About UDA

MEMBERS
37

HEADQUARTERS
TEMPE, AZ

POUNDS OF MILK PRODUCED PER YEAR
4 BILLION

EXPORTS
>30 COUNTRIES
Supply Chain

Arizona’s dairy farms → UDA’s manufacturing plant → To the world
Dairy Trends and UDA Engagement

EXPANSION

ENVIRONMENT

EXPORT

<table>
<thead>
<tr>
<th></th>
<th>AVG. ANNUAL GROWTH</th>
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<tbody>
<tr>
<td></td>
<td>2000-2020</td>
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<tr>
<td>DOMESTIC SALES</td>
<td></td>
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<tr>
<td>+0.9%</td>
<td>+0.9%</td>
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<tr>
<td>+1.6 Bil Lbs</td>
<td>+1.0 Bil Lbs</td>
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<tr>
<td>EXPORT SALES</td>
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<tr>
<td>+8.8%</td>
<td>+11.0%</td>
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<tr>
<td>+1.5 Bil Lbs</td>
<td>+3.5 Bil Lbs</td>
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Source: NMPF *2021 YTD through Nov
AZ Water Concerns and Solutions

Concerns
- Increased feed prices from agriculture-impacted cutbacks
- Municipal water availability
- Potential future cutbacks

Solutions
- Government funding for new wells
- Water efficient technologies
- Statewide planning
2030 Sustainability Targets

- CARBON: Reduce Scope 1 & 2 GHG emissions by 50%; General Scope 3 reduction
- ENERGY: Increase the use of renewable energy mix at plant and fleet
- WATER: Reduce water withdrawl per million pounds processed by 15%
- WASTE: Maintain 99% diversion rate of waste from landfill for next 10 years